



Budget 2022

Budget Workshop #3 - November 16th, 2021

Outline

- Review from previous meetings
- Provide direction to prepare the amendment bylaws
- Introduction of capital budgets
- Next meeting



Review of November 9th, 2021

Impact to Average Household Utilities - Water

Water Rates	2021	2022	Difference
Per Quarter	\$ 125.82	\$ 132.11	\$ 6.29
Per Year	\$ 503.28	\$ 528.45	\$ 25.17

**Based on
90m³ SFD*

Water Parcel Tax	2021	2022	Difference
Per Year	\$ 459	\$ 459	\$ 0

Impact to Average Household Utilities - Sewer

Sewer Rates	2021	2022	Difference
Per Month	\$ 30.19	\$ 30.19	\$0
Per Billing Cycle	\$ 90.56	\$ 90.56	\$0
Per Year	\$ 362.25	\$ 362.25	\$0

Sewer Parcel Tax	2021	2022	Difference
Per Year	\$ 350	\$ 350	\$ 0

Council resolution required

That Council:

Direct staff to prepare an amendment to the Water Rates Bylaw 1999, No. 1298 to increase each consumption rate by 5%, effective January 1, 2022.



2022 Capital Projects



General Capital & Reserve Contribution

- A minimum of 10% prior year's municipal tax levy will be transferred to General Capital projects
 - \$756,528
- A further 5% prior year's municipal tax levy will be transferred to General Capital reserve
 - \$378,264

2022 Financial Plan – Proposed Capital List

(included in agenda package)

Does not include Carry Forward Projects

Department: Development Services

Area: Waterfront

Project	Risk	Priority	Total Cost (\$)
Waterfront Area Plan: Business Plan	High Risk	Important but not critical	\$ 30,000 *
Waterfront Park Master Plan	Medium Risk	Optional	\$ 75,000
Community Advisory Panel	Low Risk	Optional	\$ 5,000
Waterfront Phase 2 Remediation	Medium Risk	Important but not critical	\$ 400,000 *

* Requires early budget approval

Department: Parks, Recreation & Culture

Area: Facility Maintenance

Project	Risk	Priority	Total Cost (\$)
Asbestos Survey for TOL Buildings	Very High Risk	Critical	\$ 35,000 *
Fire hall vehicle exhaust systems	Medium Risk	Critical	\$ 60,000
Replace Rolling Doors @ Eco Tourism Building	High Risk	Important but not critical	\$ 13,535 *
Loci Shop Roof	Medium Risk	Important but not critical	\$ 62,500 *
Car Shop Repairs	Medium Risk	Important but not critical	\$ 20,000 *
Food Bank - Demolition	Medium Risk	Important but not critical	\$ 45,000 *
Concession Building @ Transfer Beach - Demolition	Medium Risk	Important but not critical	\$ 40,000 *
Flag Poles	Medium Risk	Important but not critical	\$ 35,000
Security Camera System - FJCC	Medium Risk	Important but not critical	\$ 20,000
PW Building Roof - Phase 2 (section 1A & 3B)	Medium Risk	Important but not critical	\$ 50,000 *
The new lighting at Aggie & Anchor	Low Risk	* Optional	\$ 10,420



Department: Parks, Recreation & Culture

Area: Recreation

Project	Risk	Priority	Total Cost (\$)
Photocopier (FJCC)	Medium Risk	Optional	\$ 15,000 *
Score Board for 3 local fields	Low Risk	Important but not critical	\$ 50,000



Department: Parks, Recreation & Culture

Area: Parks & Playgrounds

Project	Risk	Priority	Total Cost (\$)
Kay Grouhel Recognition	Low Risk	Important but not critical	\$ 8,000 *
Golf Course Netting	High Risk	Important but not critical	\$ 20,000 *
Turf Field Crumb Rubber Finish - Forrest Field	High Risk	Critical	\$ 30,000 *
Trail Counters	Low Risk	Optional	\$ 9,000



Department: Public Works

Area: Equipment

Project	Risk	Priority	Total Cost (\$)
Commercial Rotary Tri-Mower	Medium Risk	Important but not critical	\$ 125,000

Department: Public Works

Area: Engineering

Project	Risk	Priority	Total Cost (\$)
GIS Stage 3 Implementation	Medium Risk	Important but not critical	\$ 60,000 *

* Requires early budget approval

Department: Public Works

Area: Parks & Playgrounds

Project	Risk	Priority	Total Cost (\$)
Stairs - Oyster Bay Rd/Boat Ramp	High Risk	Critical	\$ 12,000
Lower Holland Creek Trail Boardwalk Repairs	High Risk	Critical	\$ 4,500
FJCC Fence Repairs	Medium Risk	Important but not critical	\$ 20,000
Blaire Place Ocean Access	Medium Risk	Optional	\$ 20,000



Department: Public Works

Area: Storm

Project	Risk	Priority	Total Cost (\$)
Storm main - Kitchener to Gatacre	High Risk	Critical	\$ 40,000
Storm Water Manhole Replacement Program	High Risk	Critical	\$ 20,000

Department: Public Works

Area: Roads/Sidewalks – Part 1

Project	Risk	Priority	Total Cost (\$)
Marina Access (LMS Wall)	Very High Risk	Critical	\$ 350,000
Roundabout - Ludlow & Rocky Cr	Medium Risk	Critical	\$ 1,600,000 *
Electric Vehicle Charging Station	High Risk	Important but not critical	\$ 25,000 *
Conduit Replacement - 1st Ave (pending grant)	Medium Risk	Important but not critical	\$ 62,100
Bike racks & benches (pending grant)	Medium Risk	Important but not critical	\$ 23,805
Interlocking Bricks Replacement - Roberts to High (pending grant)	Medium Risk	Important but not critical	\$ 196,363



Department: Public Works

Area: Roads/Sidewalks – Part 2

Project	Risk	Priority	Total Cost (\$)
2nd Ave Slope Stability Study	Medium Risk	Important but not critical	\$ 35,000
Interlocking Bricks Replacement - Buller to Kitchener (pending grant)	Medium Risk	Important but not critical	\$ 64,688
Interlocking Bricks Replacement - High to Buller (pending grant)	Medium Risk	Important but not critical	\$ 65,838
Bollards - 1st Avenue	Low Risk	Important but not critical	\$ 30,000
Wayfinding signs - (pending grant)	Low Risk	Important but not critical	\$ 117,784
Street light tops on old decorative lights replacements (pending grant)	Medium Risk	Optional	\$ 12,696



Department: Protective Services

Area: Fire

Project	Risk	Priority	Total Cost (\$)
Mobile Computer Aided Dispatch	Medium Risk	Critical	\$ 60,000
Turnout Gear Dryer	High Risk	Important but not critical	\$ 15,000
Ladder Truck (1997)	Medium Risk	Important but not critical	\$ 1,700,000

Department: Waterfront

Area: Waterfront

Project	Risk	Priority	Total Cost (\$)
Waterfront projects	Low Risk	Critical	\$ 250,000



Use of Reserves

Reserve	Project	Reserve Funding	Estimated balance at Dec 31, 2022 *
IT Equipment	GIS Stage 3 Implementation	\$ 60,000	\$ 192,287
Policing/Protective Serv	Mobile Computer Aided Dispatch	\$ 60,000	\$ 936,595
	Security Camera System - FJCC	\$ 20,000	
Waterfront Area Plan	Waterfront Area Plan: Business Plan	\$ 30,000	\$ 178,435
	Community Advisory Panel	\$ 5,000	
	Marina Access (LMS Wall)	\$ 60,000	
PW - Future Projects	Roundabout - Ludlow & Rocky Cr	\$ 100,000	\$ 59,639
PRC - Future Projects	Photocopier (FJCC)	\$ 15,000	\$ 99,862
PRC - Building	Loci Shop Roof	\$ 62,500	\$ 164,794
	Car Shop Repairs	\$ 20,000	
Vehicle Equipment Reserve	Commercial Rotary Tri-Mower	\$ 125,000	\$ 560,136
Fire Hall Building	Fire hall vehicle exhaust systems	\$ 60,000	\$ 185,499
PW - Consulting	2nd Ave Slope Stability Study	\$ 5,950	\$ 19,000



Use of Reserves (Town portion of grant application)

Project	Reserve Funding	Estimated balance Dec 31, 2022 *
Gen Government - Future Projects		
Wayfinding signs - (pending grant)	\$ 29,446	\$ 156,908
Infrastructure Reserve		
Interlocking Bricks Replacement - Roberts to High (pending grant)	\$ 49,091	\$ 649,642
Interlocking Bricks Replacement - High to Buller (pending grant)	\$ 16,460	
Interlocking Bricks Replacement - Buller to Kitchener (pending grant)	\$ 16,172	
Street light tops on old decorative lights replacements (pending grant)	\$ 3,174	
Conduit Replacement - 1st Ave (pending grant)	\$ 15,525	
Bike racks & benches (pending grant)	\$ 5,951	

Use of Reserves (water & sewer)

Project	Reserve Funding	Estimated balance Dec 31, 2022 *
Water Capital Reserve		
Flow Instrumentation - Banon Creek & Holland Dam Ph1	\$ 75,000	\$ 1,236,828
Chicken Ladder Flood Hardening	\$ 400,000	
Sewer Reserve		
Ludlow Pump Station Upgrade	\$ 375,000	\$ 200,369
Rocky Creek Sanitary Upgrade - Boundary to Ludlow	\$ 337,500	

Use of Reserves – Real Property Reserve

Current Balance (Nov 05, 2021)	\$1,131,152
Less committed Funding for in 2021:	
Churchill Rezoning (remaining)	22,907
Waterfront Projects 2019/2020	143,710
Arts & Heritage Hub (non-grant portion)	234,212
Committed funding for 2022	
Portion of waterfront salary	103,670
Waterfront project 2022	<u>296,330</u>
Projected balance at Dec 31, 2022	\$ 330,323
<i>Churchill debt repayment (2023)</i>	<i>940,000</i>

Selling Churchill

Selling S. Davis Lots



Use of Gas Tax

Current Balance (Nov 05, 2021)	\$ 2,157,558
Less committed funding for 2021	1,235,905
2022:	
Anticipated funding	+ 433,786
Oyster Bay Stairs	12,000
Waterfront Master Plan	<u>75,000</u>
Projected balance at Dec 31, 2022	\$ 1,268,439

Use of DCC's

Current Balance (Nov 05, 2021)	\$ 6,764,043
Less committed funding for 2021	\$ 1,246,395

2022:

Flow Instrumentation - Banon Creek & Holland Dam Ph1	75,000	Water DCC
Rocky Creek Sanitary Upgrade - Boundary to Ludlow	337,500	Sewer DCC
Ludlow Pump Station Upgrade	375,000	Sewer DCC
Holland Creek Development Downstream (offsite improvements)	42,085	Sewer DCC
Roundabout - Ludlow & Rocky Cr	890,000	Roads DCC
Environmental Impact Study Y2	50,000	Sewer DCC
WWTP Debt	43,000	Sewer DCC

Projected balance at Dec 31, 2021 \$ 3,705,063



Council resolution required

That Council direct staff to prepare the :

- 2022 Sewer Parcel Tax Bylaw at \$350; and
- 2022 Water Parcel Tax Bylaw at \$459

Next Meeting – Nov 30th, 2021

- Provide early budget approval for select capital projects



WE VALUE YOUR FEEDBACK

If you have any comments, questions or suggestions, we want to hear from you. Send us an e-mail to info@ladysmith.ca or by call City Hall at **250.245.6400**.

WE WANT TO HEAR WHAT YOU HAVE TO SAY. CONNECT WITH US:

-  Send an E-mail to info@ladysmith.ca
-  Mail a Note to Town of Ladysmith City Hall, 410 Esplanade, Box 220, Ladysmith, B.C. V9G 1A2
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