

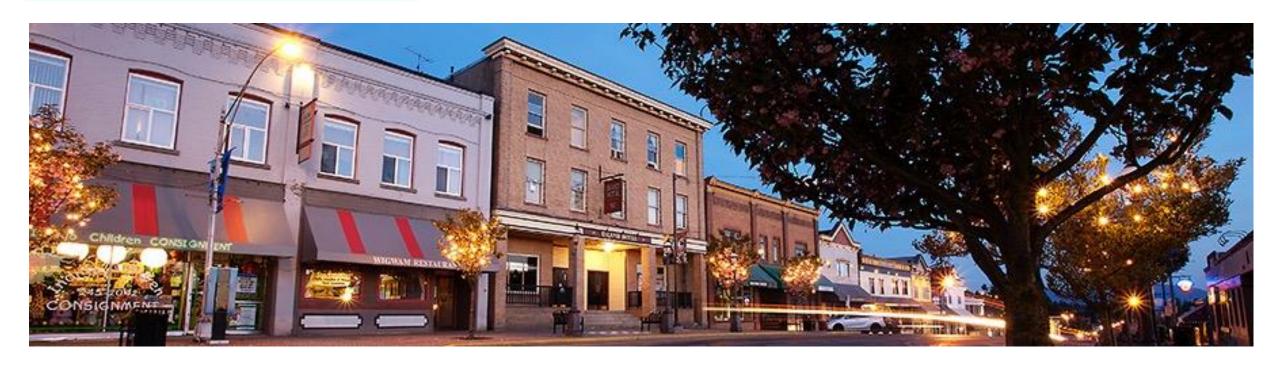
Budget Workshop #3 - November 21st, 2023 **General Operations**



Outline for Budget Workshop #3

- Overview of Budget Basics
- Department Budgets
- Higher Level of Service Requests





Budget Basics



Celebrate our Present. Embrace our Future Honour our Past



Waterfront Area Plan

We will implement our Waterfront Area Plan together with Stz'uminus First Nation, creating opportunities for economic prosperity, environmental restoration, and cultural celebration.



Core Infrastructure

We will advance projects that address climate change, renew our infrastructure protect natural and built assets, and accommodate future growth.



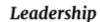
Official Community Plan Implementation

We will employ strategies and actions that maintain a diverse, vibrant, and affordable community, ensuring we do not pass undue burden onto future generations.



Economy

We will promote an environment that facilitates business development and job creation.



We will show leadership in building strong relationships with First Nations, reconciliation, and excellence in good governance.









Celebrate our Present. **Embrace our Future.** Honour our Past.

STRATEGIC PLAN 2023-2026

Budget basics

Priorities

Council determines the priorities



 Staff determine the budget (i.e. how much money is required to fund the priorities)



Council approves the amount & determines how the revenue is generated and who pays



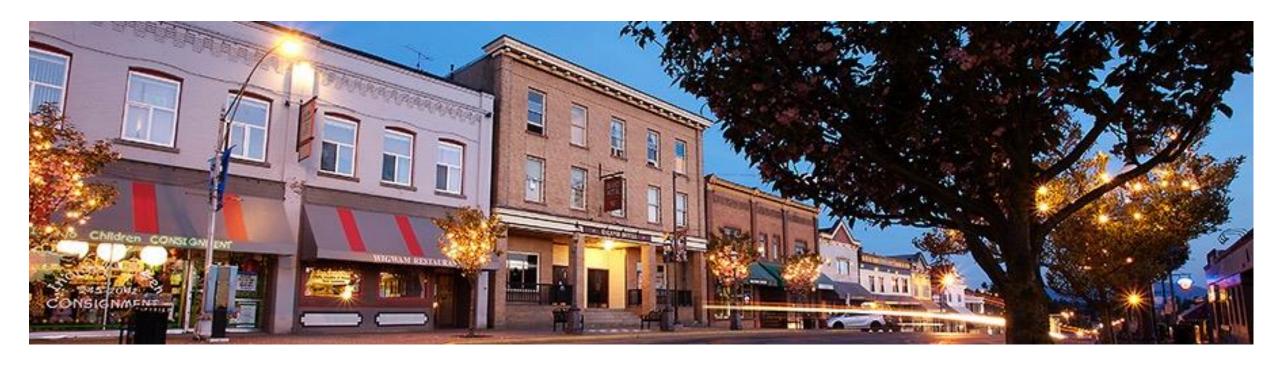


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Overview of General Operating Budget



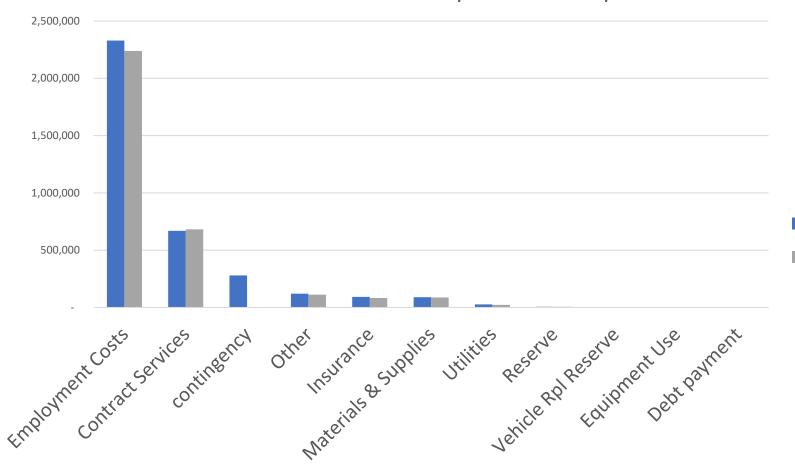
Budget Highlights

Before Higher Level Service Requests

- 2024 Preliminary Operating Budget: \$ 16.3 million
- Estimated property tax increase: unknown at this time
- Estimated water parcel tax increase: \$ 0
- Estimated water rates increase (annual total): \$ 27.74 (SFD @ 90m³)
- Estimated sewer parcel tax increase: \$ 0
- Estimated sewer rates increase (annual total): \$ 11.14 (residential)
- Estimated garbage rates increase: \$0







■ 2024 Proposed Budget

■ 2023 Amended Budget





Corporate Administration

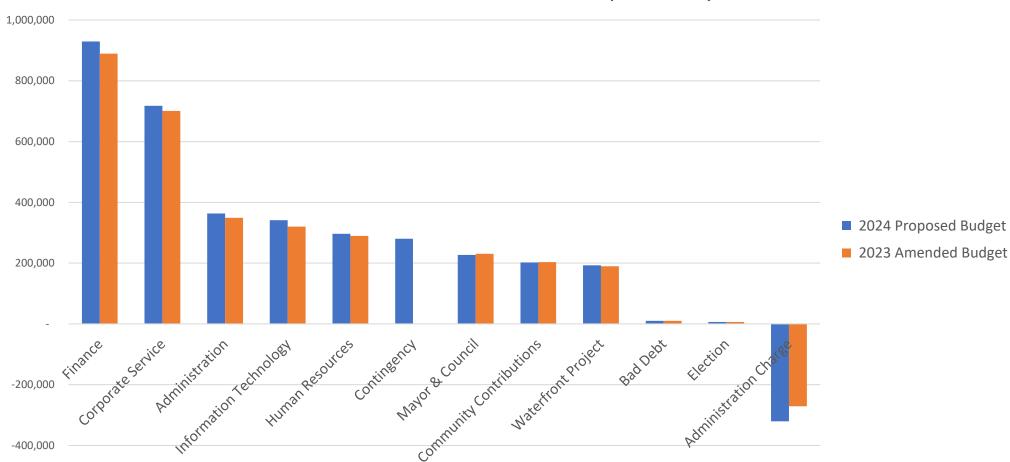
- Council
- Chief Administrative Office
- Legislative Services
- Financial Services
- Information Technology
- Human Resources
- Waterfront Implementation







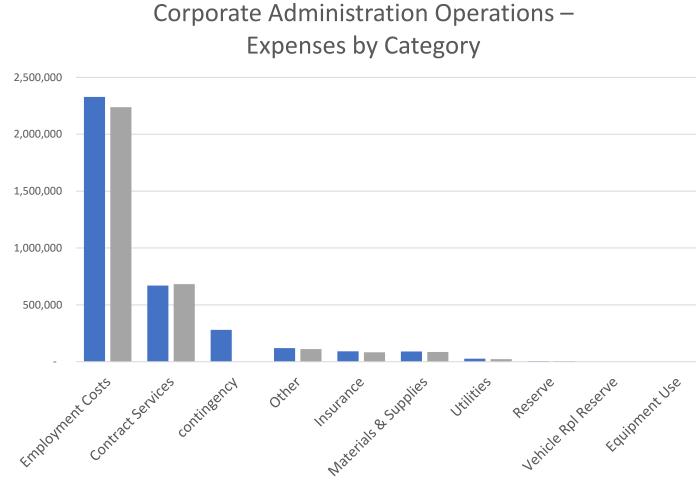








TOWN OF LADYSMITH



2023 Amended Budget	\$ 2,918,764
Contingency	280,000
Contract Services	-12,688
Employment Costs	90,224
Equipment Use	-284
Insurance	9,357
Materials & Supplies	3,545
- Other	8,095
Reserve	0
Utilities	3,722
Vehicle Rpl Reserve	0
W & S Overhead	-53,206
2024 Proposed Budget	\$ 3,247,529
	0000000





■ 2024 Proposed Budget





■ 2023 Amended Budget

Higher Level Service Request

UCBM Attendance – additional Councillor

Justification	Based on 2023, modifying the existing policy and adding \$5,000 to the Council Professional Development to permit an additional Councillor to attend UBCM
Aligns with Strategic Priority:	all
Consequence of not Funding:	Status quo - Only 4 members (plus Mayor) are permitted to attend
Estimated Cost:	\$5,000
Funding Source:	taxation
Estimated Tax Increase:	0.06%





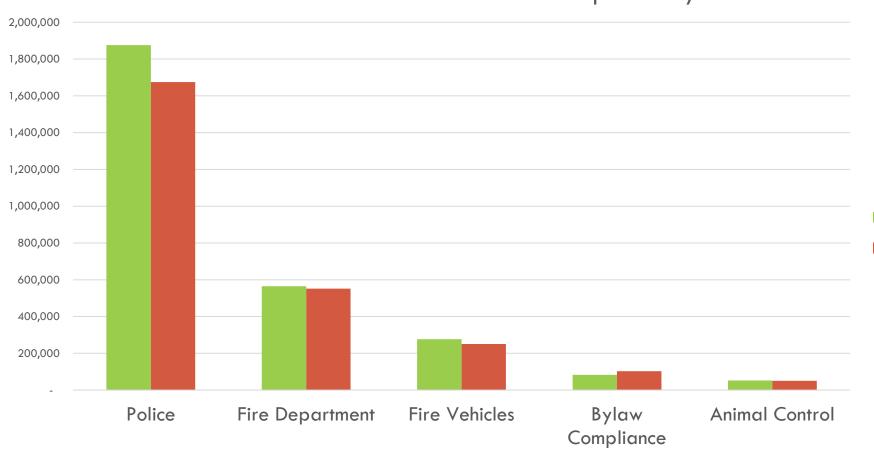
Protective Services

- Fire Department
- Policing
- Animal Control
- Building Inspection
- Bylaw Compliance









■ 2024 Proposed Budget

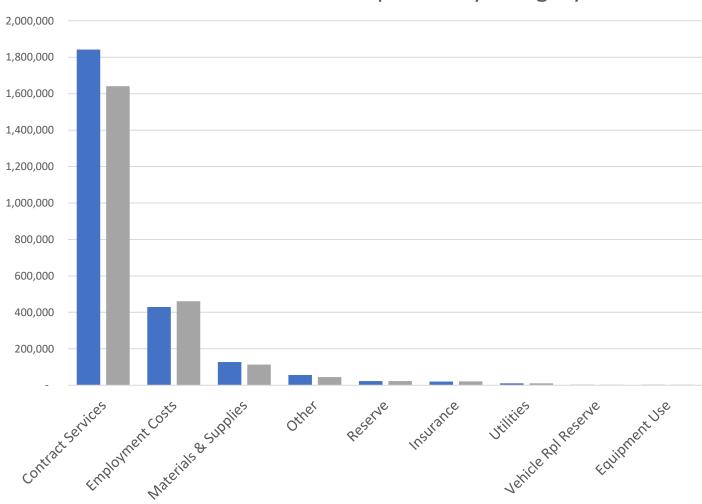
■ 2023 Amended Budget





TOWN OF LADYSMITH





2023 Amended Budget	2,630,896
Contract Services	201,106
Debt payment	28,784
Employment Costs	-32,294
Equipment Use	-258
Insurance	-693
Materials & Supplies	14,257
Other	10,859
Reserve	0
Utilities	410
Vehicle Rpl Reserve	0
2024 Proposed Budget	\$ 2,853,067
Vehicle Rpl Reserve	



TOWN OF LADYSMITH

Policing - taxation

\$1,593,713 2023 Police taxation \$1,793,324 2024 Police taxation

Increase of \$199,611 or 12.52%

	2024 Proposed Budget
Police Taxation	1,793,324
Detachment Rent	164,692
Grants & fees	43,000
Member Costs (70%)	1,321,117
E-Comm	147,000
Support Staff	236,774
Debt	108,108
Other Detachment Costs	63,095
Victim Services	16,892
Facility Costs	113,029







Infrastructure Services

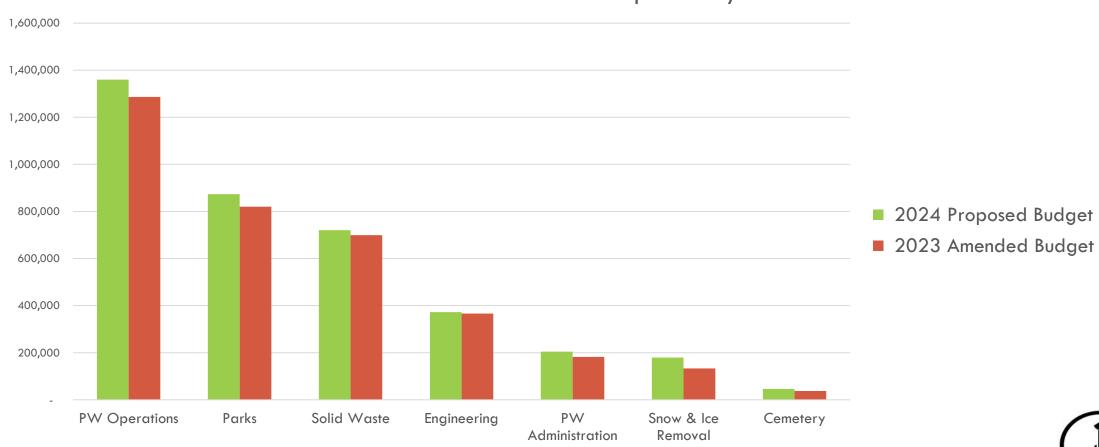
- Public Works & Engineering
- Cemetery
- Solid Waste
- Parks
- Water & Sewer



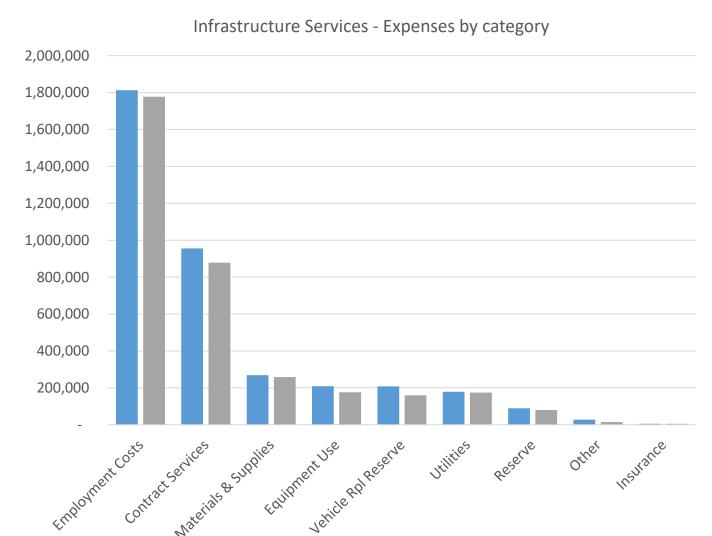




Infrastructure Services - Expenses by Area







■ 2023 Amended Budget

2024 Proposed Budget

2023 Amended Budget	3,524,811
Employment Costs	35,178
Contract Services	77,313
Materials & Supplies	10,740
Equipment Use	32,349
Vehicle Rpl Reserve	48,381
Utilities	4,253
Reserve	9,652
Other	12,703
Insurance	_
2024 proposed budget	3,755,380



Higher Level Service Request

Casual Parks Maintenance Worker II-160hous

Justification	Addition of 160 hours which equates to approximately 1 month of work for the casual Parks Maintenance Worker II. This will allow the Parks Department to continue with the fall planting (i.e. bulbs) as well as to perform necessary work at the Cenotaph ahead of the Remembrance Day Ceremony
Aligns with Strategic Priority:	Infrastructure Sustainability
Consequence of not funding:	Status quo
Estimated Cost:	\$6,200 annually, per Collective Agreement
Funding Source:	Taxation
Estimated increase:	0.08% tax increase



Higher Level Service Request

Student Parks Maintenance Worker I

Justification	Reallocate a summer student (Sustainability Ambassador) from Solid Waste to Parks.	
Aligns with Strategic Priority:	Infrastructure Sustainability	
Consequence of not funding:	Status quo	
Estimated Cost:	\$14,064 annually, per Collective Agreement less \$2,000 from Canada Summer Job's Program (if funded) = net \$12,064	
Funding Source:	Taxation	
Estimated increase:	0.15% tax increase; 0.18% if CSJ funding unsuccessful	



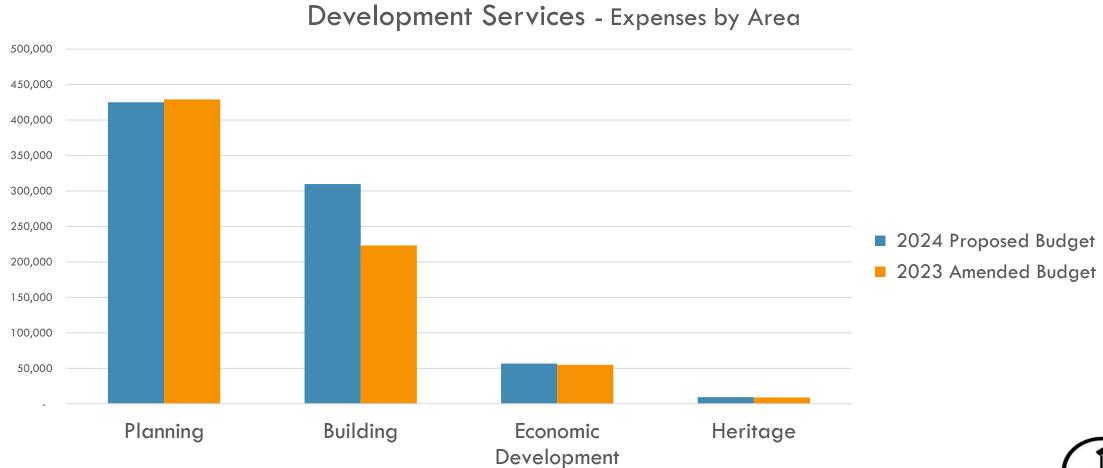
Development Services

- Planning
- Heritage
- Economic Development
- Building





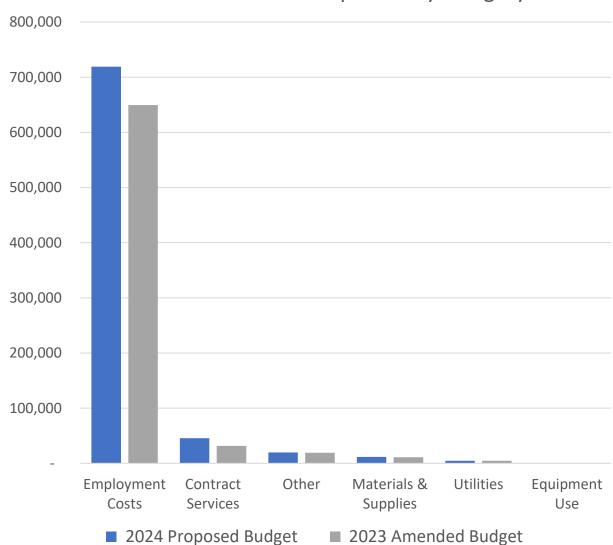




TOWN OF LADYSMITH

Celebrate our Present. Embrace our Future. Honour our Past.

Develoment Services - Expenses by category



2023 Amended Budget	715,959
Employment Costs	69,627
Contract Services	14,100
Other	774
Materials & Supplies	475
Utilities	-
Equipment Use	_
2024 Proposed Budget	800,932



Higher Level Service Request

Part time contract Admin Assistant - 3 days/ week

Justification	Continuing with the temporary contract, this position is required to assist with administrative task, filing and customer service.	
Aligns with Strategic Priority:	OCP Implementatio	n
Consequence of not Funding:	Slower processing times for all types of development applications. Poorer customer service.	
Estimated Cost:	\$48,500	
Funding Source:	Prior Year surplus, offset by development applications	
Estimated Tax Increase:	0%	



Higher Level Service Request

Part time contract Planner- 3 days/ week

Justification	Continuing with the temporary contract, this position is required to assist with building permits reviews and planning applications.	
Aligns with	OCP Implementation	
Strategic Priority:		
Consequence of not Funding:	Slower processing times for all types of development applications. Poorer customer service.	
Estimated Cost:	\$55,900	
Funding Source:	Prior Year Surplus, offset by development applications	
Estimated increase:	0%	





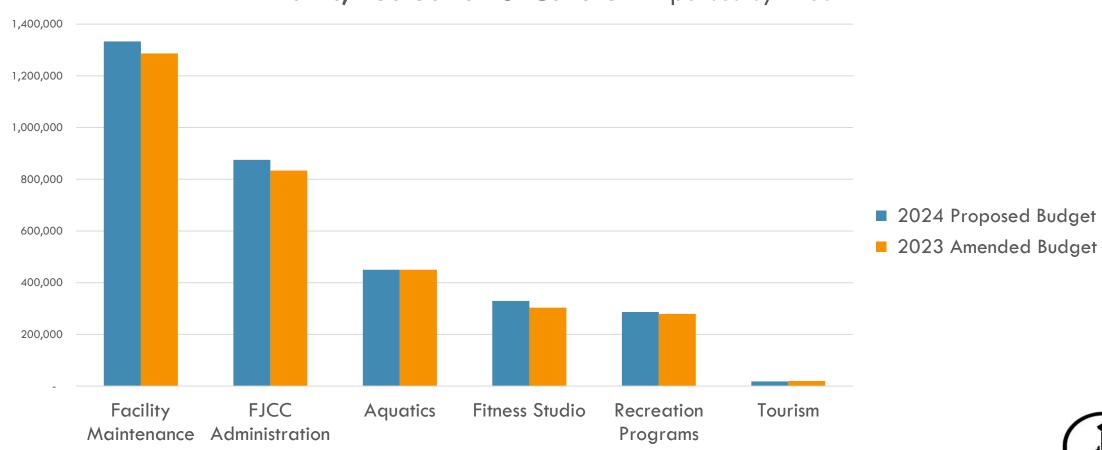
Parks, Recreation & Culture

- Administration/Reception
- Aquatics
- Fitness
- Recreation & Culture Programs
- Facility Maintenance







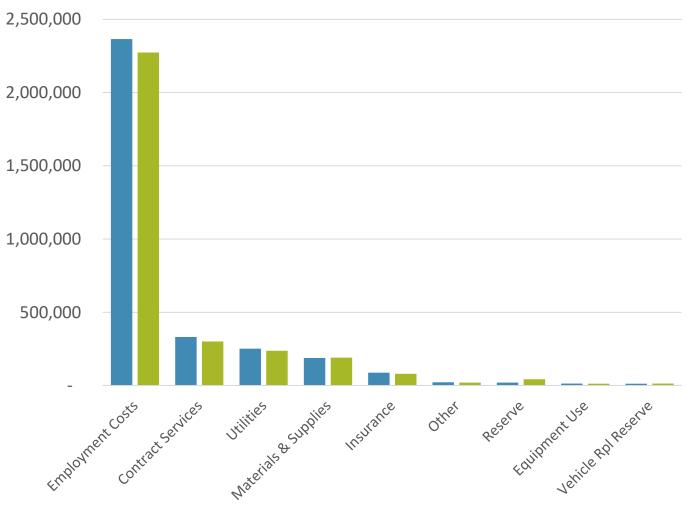




TOWN OF LADYSMITH

2024 Proposed Budget



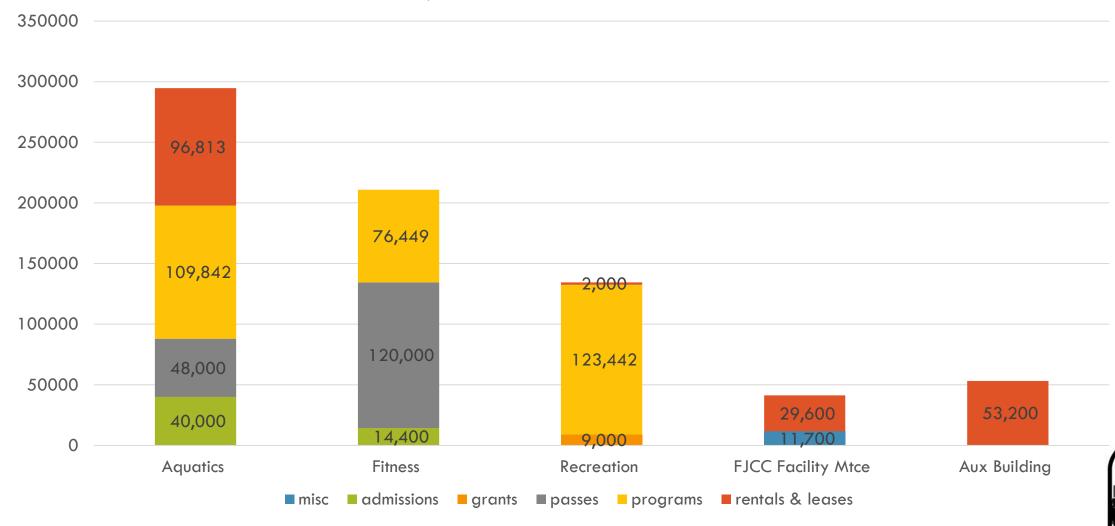


■ 2023 Amended Budget

2023 Amended Budget	3,171,941
Employment Costs	92,428
Contract Services	29,712
Utilities	13,962
Materials & Supplies	- 2,475
Insurance	6,692
Other	2,144
Reserve	- 23,000
Equipment Use	1,274
Vehicle Rpl Reserve	- 244
2024 Proposed Budget	3,292,434



Parks, Recreation & Culture Revenues





Higher Level Service Request

PRC – Additional admin hours at FJCC

Justification	Additional staff in early hours to monitory the security system, manager financial transactions and support program staff in the case of an emergency.
Aligns with	operations
Strategic Priority:	
Consequence of not Funding:	Status quo
Estimated Cost:	\$28,500
Funding Source:	Taxation for 2024; then Regional Recreation
Estimated increase:	0.36%





Other items

General Capital & Reserve Contribution

- A minimum of 10% prior year's municipal tax levy will be transferred to General Capital projects
- A further 5% prior year's municipal tax levy will be transferred to General Capital reserve

Asset Renewal

Setting aside additional funds asset renewal



TOWN OF LADYSMITH

Budget Changes

+ \$494,933 Or 6.3%

Municipal Tax - 2023	7,851,469
Regional Rec - Area G & H	56,933
Regional Rec - CVRD Req	(534,108)
Employment Costs	255,163
Equipment Use	33,081
Contract Services	97,162
Debt Payments (fire trucks)	28,784
Materials & Supplies	40,042
Utilities	22,347
Return on Investment income	(430,000)
Contingency	280,000
Asset Renewal	590,520
Vehicle Replacement	48,137
Insurance	15,356
Recreation Revenues	(31,487)
Other	11,792
Police Taxation	(199,611)
Ecomm	48,000
RCMP Members	131,245
Other Policing costs	18,807
Audit Fees	12,770
Municipal Tax - 2024	8,346,402





Next Meeting - December 5th, 2023

- Introduction of General Capital
- Water & Sewer Rates bylaws for introduction
- Revenue Anticipation bylaw for introduction



WE VALUE YOUR FEEDBACK

If you have any comments, questions or suggestions, we want to hear from you. Send us an e-mail to info@ladysmith.ca or by call City Hall at 250.245.6400.

WE WANT TO HEAR WHAT YOU HAVE TO SAY, CONNECT WITH US:

- Send an E-mail to info@ladysmith.ca
- Mail a Note to Town of Ladysmith City Hall, 410 Esplanade, Box 220, Ladysmith, B.C. V9G 1A2
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